

Guidelines review

The publication *Strategic Guidelines for Transforming Schools into SMART Learning Organisations* represents a comprehensive and conceptually well-developed resource aimed at supporting the systemic transformation of educational institutions. It provides a clearly structured framework that integrates key approaches – the KNOWLO framework as a tool for organisational development, the Learner-Centred Approach (LCA) as a pedagogical foundation, and the Learn & Lead concept as a driver of professional growth.

A significant contribution of the publication lies in the integration of these approaches into a coherent system that supports the development of schools as learning organisations. The emphasis on Professional Learning Communities (PLCs) strengthens collaboration, knowledge sharing, and systematic professional learning.

The publication also reflects the importance of connecting internal school development with the international context, particularly through engagement in global networks such as IAITME. This aspect enhances institutional openness to innovation and enables the effective application of benchlearning principles in practice.

The document offers a clear and practically applicable framework that supports strategic management, pedagogical transformation, and continuous quality improvement in education.

Overall, it is a well-developed and valuable resource that provides strong support for the development of modern, flexible, and effective educational institutions.

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